

THE BURNT CHEF PROJECT

## THE KEY TO PRODUCTIVITY AND RETENTION



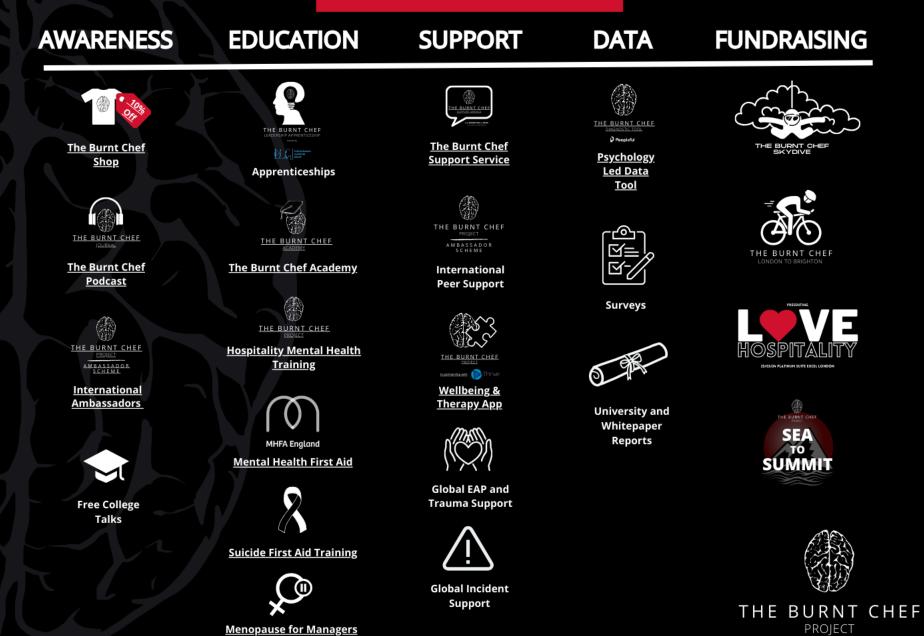


We work with HR and People teams to increase engagement of wellbeing strategies and systems.

We build the capability of owners, line managers and employees by providing training to enhance the awareness of mental health and open conversations.

We also provide supportive structures to those who are experiencing ill mental health.

#### OUR SERVICES

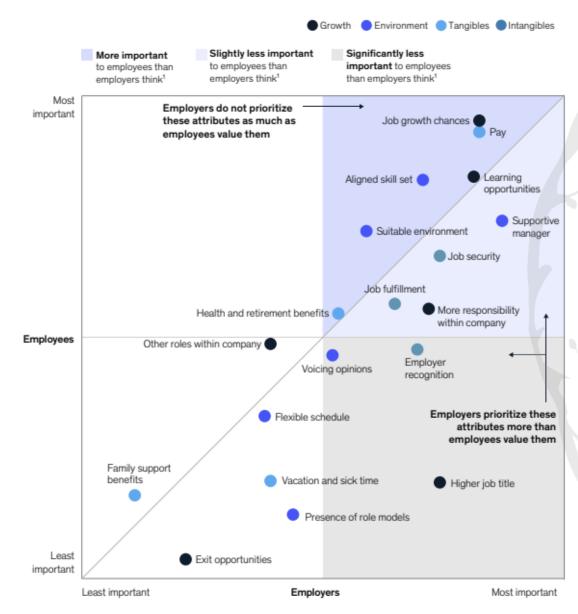


#### WHY DO EMPLOYEES LEAVE?

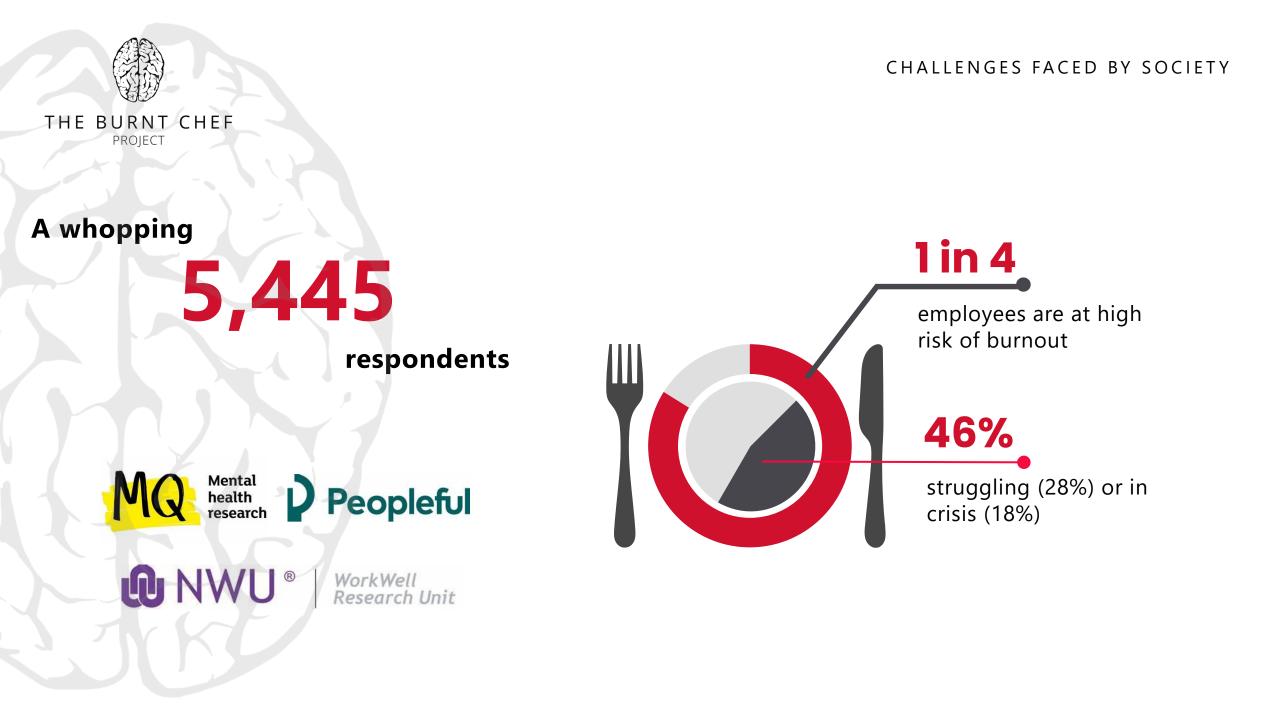
- Inadequate salary or hourly rate
- Feeling overworked or burnt out and unsupported
- No, or limited, room for growth and career advancement
- Need for a better work-life balance
- Unhappy with management or the company culture
- More compelling job opportunities



Employers have an incomplete understanding of the advancement needs of frontline employees.



<sup>1</sup> Question: "Please indicate how strongly you agree or disagree that each of the following are important aspects of 'career advancement." Source: McKinsey and Cara Plus Frontline Employee Survey (n = 2,154) and Frontline Employer Survey (n = 305)





MORE COSTS TO EMPLOYERS IN TERMS OF ATTRITION, LOST PRODUCTIVITY, AND ABSENTEEISM



CHALLENGES FACED BY SOCIETY



#### MCKINSEY HEALTH INSTITUTE FOUND THAT ACROSS 15,000 EMPLOYEES AND ALL 15 COUNTRIES INCLUDED IN THE STUDY, TOXIC WORKPLACE BEHAVIOUR HAD THE BIGGEST IMPACT IN PREDICTING BURNOUT SYMPTOMS AND INTENT TO LEAVE.



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#### CHANGING LANDSCAPE OF RECRUITMENT AND RETENTION IN HOSPITALITY

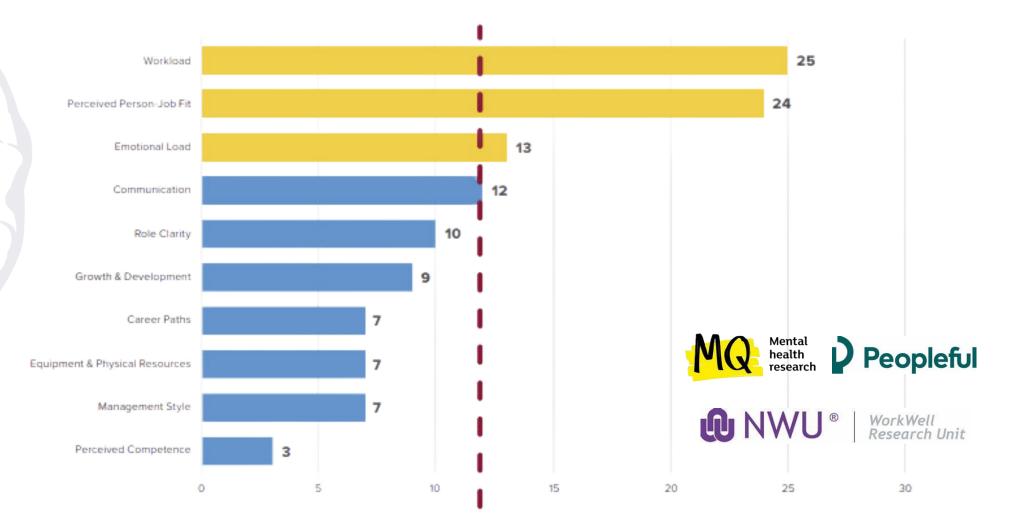


Figure 5: Drivers of Burnout & Stress-related III-health

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## TIME TO EXTINGUISH BURNOUT

BURNOUT IS SPECIFIC TO THE WORKPLACE AND IS NOT REFLECTIVE OF STRESS AND STRAIN EXPERIENCED IN OTHER AREAS OF LIFE.

'WHO' CHARACTERISE THIS AS:

- ENERGY DEPLETION OR EXHAUSTION MENTAL, PHYSICAL OR EMOTIONAL;
- INCREASED MENTAL DISTANCE FROM, OR NEGATIVE FEELINGS AND CYNICISM IN RELATION TO, ONE'S WORK;
- REDUCED PERFORMANCE



# **ENHANCING PRODUCTIVITY**

#### HOURS – SOMETIMES LESS IS MORE

Reducing the hours in your workday or work week can actually **increase** employee productivity and encourage better retention.

A 2014 study by Stanford University found productivity enters a steep **decline after a worker exceeds 50 hours of work per week.** 

# WORK-LIFE BALANCE

#### ENCOURAGE AND PROMOTE WORK-LIFE BALANCE

"After following The Burnt Chef Project for a few years now and listening to my current team, oh my!!! I got it wrong!

Yes, they want me present, no, they don't want me doing their jobs for them!

Yes, support and run food etc. But what is important to my team (not necessarily everyone's, this is hospitality & not one shoe size fits all) - is that I am organised!"

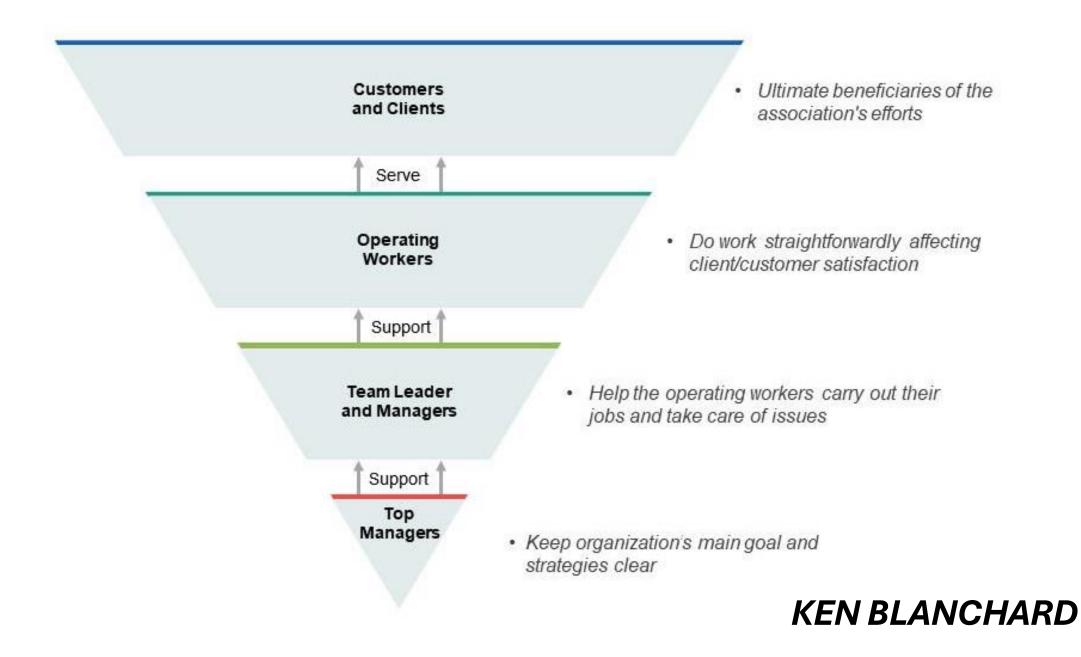
A report by the Brandon Hall Group found companies that prioritise recognising their energie Cognition AND REWARD month are 41% more likely to see increased employee retention and 34% more likely to see increased employee engagement.



# **EMPLOYEE ENGAGEMENT**

Engaged employees are employees who...

- Feel listened to
- Aren't afraid to share their professional views • Have all reocelebrated psocessional views
- Regularly asked for their feedback
- Have a clear induction/professional development plan
- Understand the mission objective and goal
- Are empowered to make decisions
- Are invested into (time/resource/training)
- Have individual skills recognised and encouraged
- Are given opportunities upon exit to feedback



#### Great leaders realize that their No. 1 customer is their people.

If they take care of their people, train them, and empower them, those people will become fully engaged and gung-ho about what they do.

In turn, they will reach out and take care of their second most important customer--the people who benefit from their products or services--and turn them into raving fans.

# TACKLING BURNOUT



*"sometimes experience burnout on the job"* 



"feel burnout often or always"



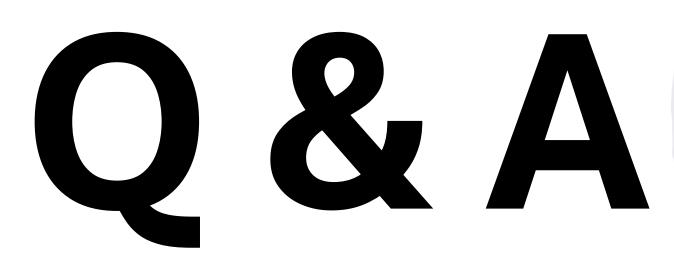
*"a more supportive manager would help reduce their burnout"* 

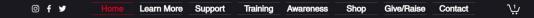


"reducing their hours worked would relieve their burnout"

### IN CONCLUSION

- Presenteeism costs organisations 1.5x more than absenteeism
- ✓ Seek feedback regularly
- Build your engagement through clear communication
- $\checkmark$  Prioritise work-life balance and hours worked
- ✓ Reward and recognise regularly
- $\checkmark$  Develop clear inductions and development plans
- ✓ Build a strong culture (ask what is our 'Why')
- ✓ Lead by example





What are you searching for?

THE BURNT CHEF

## RESILIENCE WORKSHOP

EXPLORE THE 4 PILLARS OF CULTIVATING RESILIENCE: • CONFIDENCE • CONNECTION • COPING • CONTROL



#### WHO ARE WE?

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4 out of 5 hospitality professionals report having experienced at least one mental health issue during their career.

We provide education, support, and resources, to tackle mental health stigma and work to ensure the hospitality and leisure industry is healthier and more sustainable by focussing on people's wellbeing first.

We're dedicated to creating change in the hospitality industry. Ready to join us?

Social Enterprise UK



#### Want to learn more?



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OUR IMPACT



6,400+ PEOPLE WEVE PROVIDED FREE MENTAL HEALTH SUPPORT AND THERAPY TO

THE BURNT CHEF ACCOMPLETED FOR FREE WORLDWIDE





COLLEGES TRAINED FOR FREE IN STRESS REDUCTION AND MENTAL HEALTH TECHNIQUES



